



AMERICAN CONCRETE PAVEMENT ASSOCIATION
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July 28, 2017

The Honorable Mala Krishnamoorti Parker
Associate Administrator for Policy
Federal Highway Administration (HPL-1)
1200 New Jersey Ave., S.E.
Washington, D.C. 20590

Dear Administrator Parker:

On behalf of the members of the American Concrete Pavement Association and the concrete pavement industry, we extend our hearty congratulations and best wishes on your appointment as Associate Administrator for Policy.

The members and staff of our Association have a long and proud history of working closely and building strong relationships with the Federal Highway Administration, and to that end, we have worked closely with the agency in all aspects of constructing, rehabilitating, and preserving the nation's Federal-aid highway system.

We and our members look forward to working with you and your staff in delivering safe, long-lasting and cost-efficient solutions that maximize the investment value in highways and roadways.

Warmest regards,

A handwritten signature in blue ink, appearing to read "G. F. Voigt".

Gerald F. Voigt, P.E.
President & CEO

A handwritten signature in blue ink, appearing to read "Leif G. Wathne".

Leif G. Wathne, P.E.
Executive Vice President